



DOES DECENTRALISATION DECREASE CORRUPTION...

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**....OR DOES IT DECENTRALISE
CORRUPTION?**

PRESENTATION

DISCLAIMER

STANDARDS BOARD FOR ENGLAND

UNCAC TECHNICAL GUIDE

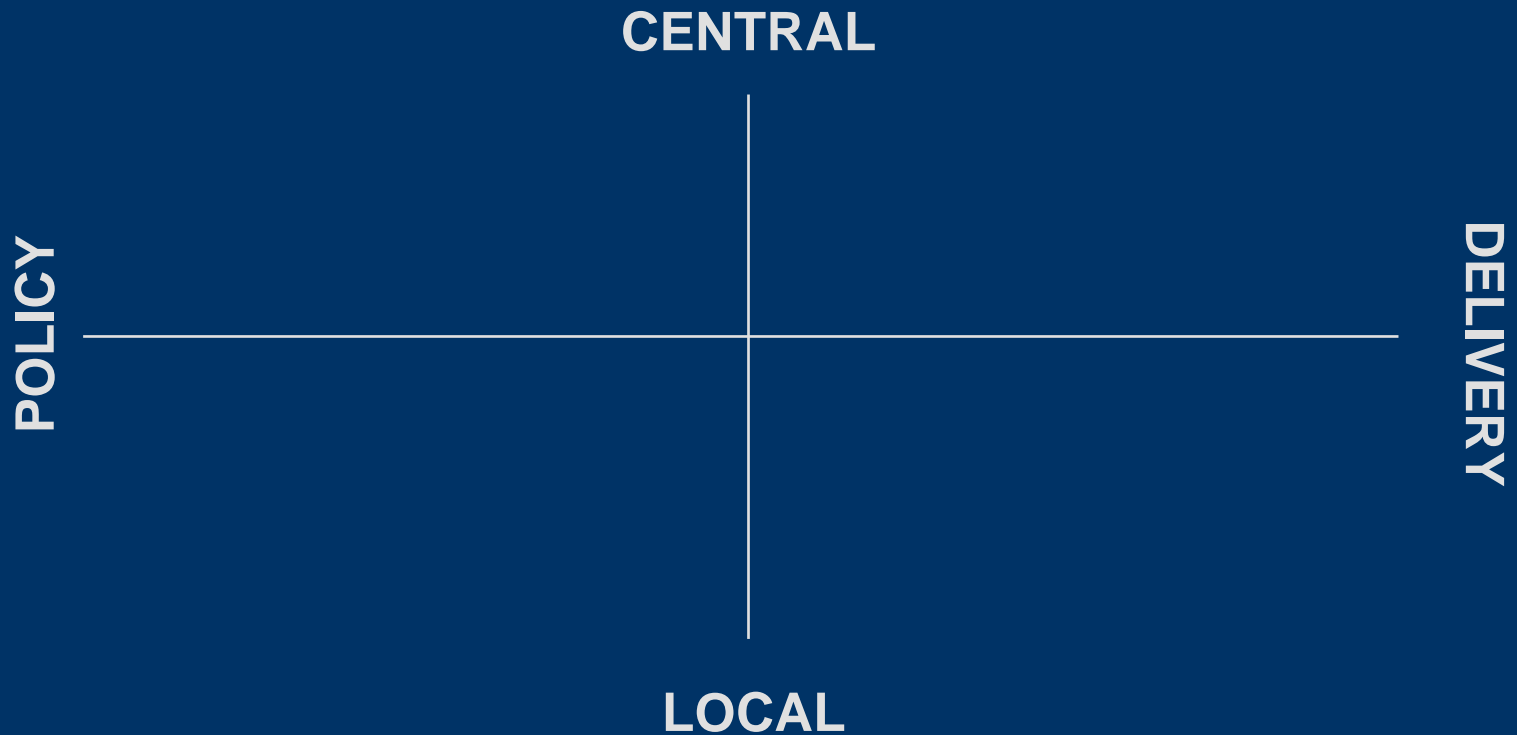
**MODEL PACKAGE OF LOCAL
INITIATIVES**

OBJECTIVE

Devolution of politics and public services to local level is a central and continuing objective of the Council of Europe. The rationale behind the objective is that, for most citizens, the main arena for participation, engagement and contact with the State will be at local level. Services such as health and education, as well as those where responsibility may lie at national levels, such as policing or the protection of the environment, will be experienced primarily at local level. For citizens to have a meaningful participation in politics, and to be included in the delivery of public services, the local context is central. Thus the Council is keen that, as far as possible, the opportunity for participation is available for all.

MATRIX

DECENTRALISATION and DEVOLUTION



ISSUES

WHY DECENTRALISE

WHAT ARE THE IMPLICATIONS

WHAT ARE THE CONSEQUENCES

THE USUAL CONSEQUENCES

**PREVENTION/
PERSUASION/
COOPERATION**



**PRESCRIPTION/
SANCTIONS**

REGULATORY ESCALATION

**HANDS-OFF/
LIGHT-TOUCH**



**INTERFERENCE
DIRECT CONTROL**

THE PARTNERSHIP APPROACH

HANDS-OFF or HANDS-ON?

SUPPORT or SANCTIONS

PARTNERSHIP not PUNISHMENT

PARTICIPATION AND INCLUSION

NATIONAL POLICY, LOCAL DELIVERY AND LOCAL SCRUTINY

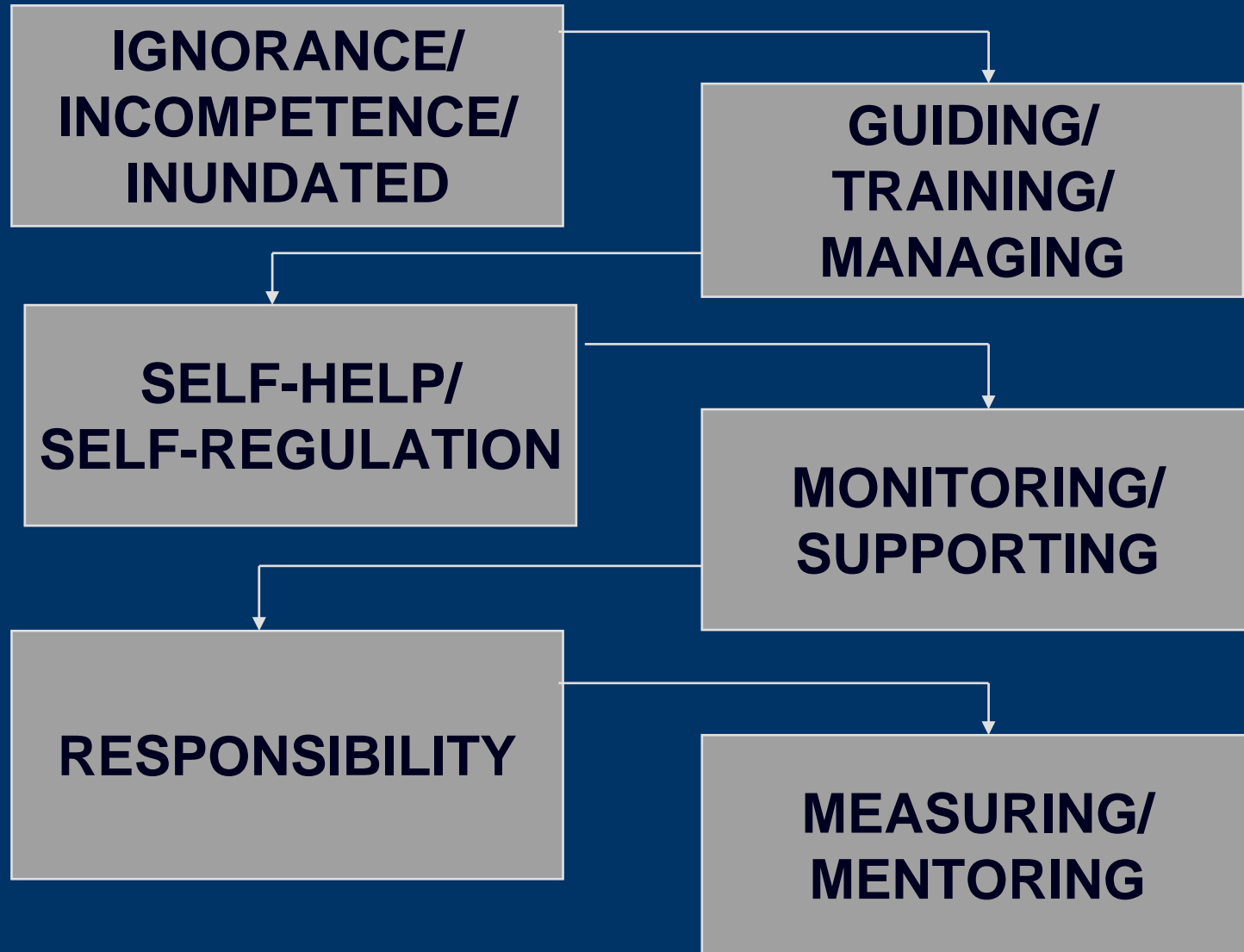
HORIZONTAL INTEGRATION

VERTICAL INTERDEPENDENCE

THE ETHICAL FRAMEWORK

LOCAL LEADERSHIP

HOW – THE FRAMEWORK



CONTROLS ASSURANCE

- PROGRESS AND REFORM
- EXPENDITURE
- COST-EFFECTIVE PROCEDURES
- DESIGNING-OUT CONFLICT OF INTEREST/CORRUPTION
- INTER-AGENCY COMPARATIVE ADVANTAGE
- SERVICE DELIVERY
- TRANSPARENCY/ACCESS
- COMMON STANDARDS/MAINSTREAMING ETHICS
- SELF-AWARENESS/OWNERSHIP AND RESPONSIBILITY
- CODES AND STANDARDS COMPLIANCE
- PEER REVIEWS/STAFF EXCHANGE
- PERFORMANCE MEASUREMENTS

THE END