

CURRICULUM VITAE

PERSONAL DETAILS

Name: Hakan BİLİR

E-mail: hbilir@rekabet.gov.tr

EDUCATION DETAILS

- 2008 - **PhD in Business Administration (Management)**
Graduate School of Social Sciences
Ankara University / Ankara - TURKEY
- 2005 – 2006 **LLM in Information Technology, Media and E-Commerce**
Department of Law
University of Essex / Colchester – United Kingdom
- 2002 - 2004 **MS in Science And Technology Policy Studies**
Graduate School of Social Sciences
Middle East Technical University (METU) /Ankara – TURKEY
- 1991 – 1996 **BS in Business Administration (Management)**
Faculty of Economics and Administrative Science
Middle East Technical University (METU) /Ankara – TURKEY

EMPLOYMENT HISTORY

- June 2002- Competition Expert
Turkish Competition Authority, Ankara, TURKEY
- 1999 –2002 Assistant Competition Expert
Turkish Competition Authority, Ankara/TURKEY
- 1996 –1997 Account Officer (Portfolio Manager)
Corporate Marketing Department in Findikli Corporate Branch
Yapı ve Kredi Bank, Istanbul /TURKEY

ACADEMIC WORKING STUDIES

- Thesis *“Broadband Access Regulatory Applications in EU: From Competition Law to Sector-Specific Regulation in Local Access Network in order to*

Attain Facility-Based Competition in the Broadband Access Market”, LMM Thesis, 2006, University of Essex, Colchester, UK.

“Competition Policy in Auction (Tendering) Markets”, Competition Expert Thesis, Competition Authority, May 2004, Ankara.

Term Project “Media Ownership Control; To what extent is competition law and policy sufficient to provide for diversity and plurality in the media?”, Unprinted Term Project, Science and Technology Policy Studies, Middle East Technical University, December, 2003, Ankara.

Articles “Evaluation of Competititon in Auctions Markets in terms of State Tender Law, Public Tender (Procurement) Law and Competition Law”, Journal of Intellectual Property and Competition Law, No:2, 2002, Ankara Bar Association, Ankara.

“Information and Communication Technology: Development, Reflection and Regulation of Markets”, Competition Review, July 2002, Turkish Competition Authority, Ankara. (with Tarkan ERDOGAN)

“Evaluation of Public Procurement Law in terms of Competition and Auction Theory I”, Financial Law, November 2002, Ankara.

“Evaluation of Public Procurement Law in terms of Competition and Auction Theory II”, Financial Law, February 2003, Ankara.

“Which Methods to be used in Privatization Auctions”, Competition Review, October 2003, Turkish Competition Authority, Ankara.

“The Role and Importance of Competition Law in Auction Markets”, Management and Finance, August 2005, Abb. CD, Ankara.

Conference Papers “Competition Policy in Financial Crises and Markets”, Crises and Competition Policy, Competition Authority, March, 2009, Ankara.

“A general view about two sided access pricing and On-net / Off-net Price Discrimination”, Tax and Competition Problems in GSM Markets”, 10 October 2008, TEPAV, Ankara.

“Liberalization in Telecommunication Industry”, Inet-tr’07, Internet Conference, November 2007, University of Bilkent, Ankara.

“Turkish Board Opinion About Turk Telecommunication’s Privatization”, OECD Workshop, 20-22 June 2005, Sarajevo, Bosnia and Herzegovina.

“Abusing of Dominant Position”, Istanbul Bar Association, Kocaeli Bar Association, Kocaeli University, April 2004, Law Department of Kocaeli University.

“Public Tendering and Competition”, Competition Authority,
November 2002, Ankara.

Burak Buyukkusoglu

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EDUCATION

University of Michigan, Ann Arbor, MI
Master of Arts, Applied Economics (Sponsored by Turkish Competition Authority) May 2009
Major, Industrial Organization (Industrial Organization, Government Regulation of Industry, Competitive Tactics)
Minor, Business Strategy
Ankara University, Faculty of Political Science, Ankara, Turkey
Bachelor of Arts, Economics 1998

ADDITIONAL TRAINING

Certificate: The EU Competition Policy Training Element of Program for Accession in EU Policy and Funding, Institute of Public Administration Dublin, Ireland April 2005
Certificate: Intellectual Property Rights/National and International Practices, Ankara University Faculty of Law The Center of Research and Application of Intellectual Property Rights November 2004
Certificate: Seminar for Officials of The Turkish Competition Authority, College of Europe, Institute of Postgraduate European Studies, Bruges, Belgium, June 1999

EXPERIENCE

- **Turkish Competition Authority**, Ankara, Turkey June 2009-
Expert on Competition
- **Federal Trade Commission (FTC)**, Washington DC, USA May 2008-July 2008
Bureau of Competition, Mergers II
Dealt with some merger cases
- **Turkish Competition Authority**, Ankara, Turkey June 2002-August 2007
Expert on Competition
 - Dealt with many antitrust cases as a case handler (In some of them as a team leader), including the cartel case between Turkey's two largest wine producers, monopolization case on Turkey's largest salty snack producer, two different exemption withdrawal cases related to the monopolies on carbonated soft drinks and ice cream.
 - Dealt with many domestic and international merger cases as a case handler and many competition advocacy issues like advocacy on acts and some government practices including the advocacy on the Act of Retailers.
 - Engaged in nearly 100 dawn raiding.
 - Participated in a team conducting a project on "State Monopolies" under Unilateral Conduct Working Group of International Competition Network, ICN. 2006-2007
 - Worked in the privatization process of Turkish state monopoly on alcoholic beverages and tobacco.

Assistant Expert on Competition 1999-2002

- Dealt with antitrust and merger cases as a case handler, competition advocacy issues and dawn raiding
- **Central Bank of Turkish Republic**, Ankara, Turkey January 1997
 - Internship at the departments of Markets and Foreign Affairs

Gained experienced on the running and regulation of money markets and studied balance of payments.

PUBLICATIONS AND PRESENTATIONS

Presentation: "The Impacts of The Informal Sector on The Effective Enforcement of Competition Law and Policy: Extracts From The Decisions of Turkish Competition Authority", 5th United Nations Conference to Review All Aspects of the Set of Multilaterally Agreed Equitable Principles and Rules for the Control of Restrictive Practices UN Conference. November 2005
Article: "The Effects of Informal Sector to the Competition Policy", 24th Issue of Competition Journal, pages 4-28. 2005
Thesis: "Monopsony in The Context of Competition Law", Turkish Competition Authority Publications, 2003

HONORS AND AWARDS

- Three Certificates of Honor from Turkish Competition Board: January 2001, June 2002, September 2002
- Ranked as the 3rd out of 2500 candidates at the entry examination (written and interview) of Turkish Competition Authority. 1998

Scholarship from Turkish Government to cover my expenses 1993-1997

SKILLS

- Excellent verbal and written communication skills. Frequently presented large audiences, including many colleges' career days. In addition lectured in Ankara University Faculty of Law at the course of "Competition Law" about the cases handled, also some courses for the newly recruited assistant experts on competition related with the cases and some aspects of the Competition Act.

PROFESSIONAL MEMBERSHIPS

- Expertise on buyer power, monopsony, retailing, FMCG.
- Competition Experts Association, Ankara Turkey
- Ted Ankara College Graduates Association Ankara, Turkey
- University of Michigan Turkish Student Association, Ann Arbor MI

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cdata@rekabet.gov.tr

Education:

- Mustafa Kemal High School, Ankara Turkey, 1993-1996
- Ankara University, Faculty of Political Sciences, Department of Business Administration, Ankara, Turkey, 1996-2002

Technical Skills:

- Advanced knowledge on enterprise level IT software and applications
- Basic system administrator skills on Windows and UNIX based structures
- Data mining and organizing
- Intermediate knowledge on computer hardware and components

Work Experience:

Ministry of Finance 2002- 2005, Tax Income Specialist
Turkish Competition Authority, 2005-current, Assistant Antitrust Specialist

Languages:

English

CATALCALI, OSMAN TAN

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EDUCATION

GEORGETOWN UNIVERSITY MCDONOUGH SCHOOL OF BUSINESS

WASHINGTON D.C.

M.B.A.

- Admitted to the class of 2011

MIDDLE EAST TECHNICAL UNIVERSITY, Department of Business Administration

Ankara/TURKEY

B.A.

June 2001

- Management Club 1997-1999, Education Club 1999-2001.
- Received Honor Degree in 3 semesters and High Honor Degree in 1 Semester.
- Graduated with 3.22/4.00 CGPA with Honor's Degree in Business Administration.
- Completed 4 internships in 4 different companies in dairy, plastics, banking and financial sectors during the summer holidays of 1998, 1999 and 2000.
- Courses on Operational Theory, Management Research, Managerial Economics, Linear Programming, Operational Management, Strategic Management, Marketing, Negotiation, Human Relations, Social Science, Statistics, Finance, Accounting, Cost Accounting

BORNOVA ANATOLIAN HIGH SCHOOL

İzmir/TURKEY

1990-1991, 1993-1997

HOLYFIELD SCHOOL

Surbiton/Kingston, London, ENGLAND

1991-1992

EXPERIENCE

THE TURKISH COMPETITION AUTHORITY

Ankara, Turkey

Competition Expert

12.12.2001 – to date

- Written a thesis on “Cartel Theory” and defended it before an academic jury.
 - Working for the 3rd Department which is responsible for the anti-competitive acts in food, glass and furniture sectors.
 - Worked particularly on the cases regarding “bread”, “wine”, “poultry”, “ice cream”, “exported cherry”.
 - Currently involved in preparing the new draft legislation of government aid.
 - Taking part in EU acquis harmonization.
 - Hosting foreign visitors to the institution.
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LANGUAGES/SKILLS/INTERESTS

Languages: Turkish (Mother Tongue), English (Fluent), German (Beginner)

Interests: Playing chess, basketball, computer games (strategy), tennis, soccer and swimming. Watching the NBA league closely.
Enjoy reading and watching documentaries about the IInd World War.
Reading history, business, economy and science fiction.
Travelling.

Volunteer: Volunteered for the Middle East University Graduates Association's Student Advise Program.
Tutored students from low-income families on mathematics, particularly geometry, and English.
Sensitive to environment and development issues.

Other: I have published my thesis on “Cartel Theory”.
Awards from chess tournaments.
No visa problems. I have been abroad a number of times, including England in 1991-1992 and 2007 and also travelled to Spain for a seminar on government aid in the European Union.

Emin Cenk GULERGUN

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EDUCATION

City University, London, EN

MSc in Economic Regulation and Competition in Network Industries (Sponsored by Jean Monnet Scholarship and Turkish Competition Authority) September 2002

Middle East Technical University, Faculty of Economic and Administrative Sciences, Ankara, Turkey

Bachelor of Arts, Management July 1997

ADDITIONAL TRAINING

Certificate: Seminar for Officials of The Turkish Competition Authority, College of Europe, Institute of Postgraduate European Studies, Bruges, Belgium 1999

Certificate: Ankara University European Communities Research Centre (Basic and Advanced Programmes) 2001

EXPERIENCE

- **Turkish Competition Authority**, Ankara, Turkey 1997 -

Expert on Competition

- Handle cases merger and other anti-trust cases mostly associated with human pharmaceuticals sector.

PUBLICATIONS AND PRESENTATIONS

Thesis: "Efficiencies Consideration in Horizontal Mergers: Total Welfare Standard versus Consumer Surplus Standard?", City University, London, EN, 2002.

Thesis: "Ancillary Restraints of Mergers and Acquisitions in the Light of EC Competition Law", Turkish Competition Authority Publications, 2001.

Presentation: "A Model for Turkish Merger Control Enforcement: Significant Lessening of Competition Test", Turkish Competition Authority, 2003.

Presentation: "The Succession Principle in Turkish Competition Law", V. International Workshop on Cartels, Brussels, 2003.

Presentation: "Efficiency Defence in Horizontal Mergers", Middle East Technical University Economics Conference, Ankara, TR, 2003.

Bariş EKDİ
Competition Expert, LL.M.(Cambridge), MBA (Ankara)

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Professional Experience

Apr. 2008 – Jun. 2009 **Advisor to the Minister** of Industry and Trade
Oct. 2006 – Apr. 2008 **Competition Expert**, Turkish Competition Authority
Apr. 2004 – Apr. 2006 **Director of Training**, Turkish Competition Authority
Jul. 2001 – Apr. 2004 **Competition Expert**, Turkish Competition Authority
Oct. 1997 – Jul. 2001 **Assistant Expert on Competition**, Turkish Competition Authority

Academic Background

Oct. 2006 – Cont'd. **Middle East Technical University**
Science and Technology Policy Studies, PhD Candidate
Oct. 2001 – Jan. 2006 **Ankara University**
Institute of Social Sciences, MBA Degree
Oct. 2002 – Jul. 2003 **Cambridge University**
Faculty of Law, LL.M. Degree
Oct. 1993 – Jul. 1997 **Ankara University**
Faculty of Political Sciences, B.A. in Public Administration

Key Qualifications and Assignments

1997 - 2008 **Case Handler:** Carried out several antitrust investigations in media sector, (esp. newspaper and magazines printing and distribution), advertising, telecommunications and ICT sectors; and assessed merger & acquisition files.
Legislation Drafter: Prepared drafts for and delivered opinions on the amendment texts regarding the competition law, and other laws that may interfere with the competition law and policy, and secondary legislation (i.e. Communiqué on Franchise Agreements) for the TCA.
Delegate: Represented Turkey and the TCA before the EU, OECD, WTO and UNCTAD at various meetings and working groups.
Lecturer & Trainer: Lecturer in seminars held by the Competition Authority, for the seniors of the competition offices of 12 Central Asian and Balkan Countries; trainer in seminar programs for Ankara and Istanbul Bars, for the chambers of commerce and industry, and for the universities.

2001 – 2002	Took part in the process of Regulatory Reform Program (Market Openness Group) for the Turkish Republic, and represented the Competition Authority in the Turkish Delegation to the OECD .
2002 – June	Assigned to the Turkish Grand National Assembly (TBMM) Inquiry Commission on the Problems in Media Industry, as a competition expert.
2004 – Dec.	Participated in the training program for the Turkish Competition Experts, jointly held by US Department of Justice and US Federal Trade Commission, at Washington D.C.
2004 – Present	Member to the Ministry of Culture <i>Arbitration Committee on Copyright</i> .
2004 – 2006	Designed training programs for assistant experts on competition, and for the Antimonopoly Policy Department of the Republic of Azerbaijan. Organized seminars and conferences for the students, lawyers or businesspeople on competition law. Took part in the organization and execution of the <i>5th United Nations Conference to Review All Aspects of the Set of Multilaterally Agreed Equitable Principles and Rules for the Control of Restrictive Business Practices</i> .
2006 – Feb.	Lead Discussant on “ <i>Concessions and Competition Policy</i> ” at Roundtable on Concessions in OECD Global Forum on Competition, Paris.
2008 – 2009	Advisor on and drafter of <i>Turkish Industrial Strategy</i> , delivering opinions on "capacity building issues", "competition law and policy", "macroeconomic policies", "industrial policies", "regulatory issues" and "law and economics of international trade".

Publications and Works

- Predatory Pricing from the Viewpoint of Competition Law, *Rekabet Dergisi*, No:10, Ankara- 2002.
- *The Issue of Dumping and Predatory Pricing in the Customs Union between Turkey and the European Union*, Rekabet Kurumu Yayınları, Ankara - 2003. [Book]
- “Harmonization Policies to the EU Competition Law”, *Ekonomik Yaklaşım*, No: 47, Ankara –2003.
- “Market Foreclosure Through Vertical Restraints”, *Symposium on Latest Developments on Competition Law-II*, Rekabet Kurumu Yayınları, Ankara, 2004.
- *Repackaging of the Pharmaceuticals in the EU and the Limitations on the Use of Trademark Rights in Case of Parallel Imports*, FMR Dergisi, 2009
- “Vertical Restraints Of Dominant Undertakings Which Create Market Foreclosure”, LLM Thesis, University of Cambridge, UK.
- Marka İmajının Yaratılması ve Yerleştirilmesi [*Creation and Enhancement of Brand Image*], MBA Thesis, University of Ankara, Turkey.

Other

Received several training certificates from the **WTO, WIPO, City University – London, College of Europe – Bruges** on **international trade, intellectual property rights, economics of competition, competition law and policy**, training the trainers and from METU on NLP.

ESİN AYGÜN

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e-mail: eaygun@rekabet.gov.tr

PERSONAL INFORMATION

Date of birth : 02.01.1982
Language : English (fluent)
Computer skills : Microsoft applications

WORK EXPERIENCE

2005, January – 2008, September : ***Turkish Competition Authority, ANKARA***
Department No.2; (Media, Telecom, Health)

2008, September : Department of Research (

2008, June - 2008 June- 2005 January : ***Competition Expert***
: ***Assistant Expert on Competition***

- Preparing “Act On Monitoring and Controlling State Aids”,
- Working as a case-handler concerning sectors under Department No.2; preparing merger/acquisition, exemption, negative clearance reports, handling investigations and preparing investigation reports.
- Attending national and international seminars and conferences about EU Law, competition law and economics and TAIEX programs,
- After working as an assistant expert on competition for third-year period, he prepared a thesis titled “Postal Sector Liberalization and Application of Competition Law” and was appointed as a competition expert.

EDUCATION AND TRAINING

1999-2004 **BOGAZICI UNIVERSITY**
The Faculty of Economics and Administrative Sciences,
Economics

2008-2009 **BILKENT UNIVERSITY**
The Institute for Graduate Studies in Economics and Social
Sciences, M. A. in Law and Economics

CONFERENCES AND SYMPOSIUMS

2008, Nov 14-15 “Economic Analysis in Competition Law, Turkey Perspective”, together with Evren SESLI, Annual Symposium on Competition Economics and Policy – I, Pamukkale University, Denizli

PUBLICATIONS

“Controlling of State Aid which is Awarded by means of Tax in EU” together with Murat ÇETİNKAYA, *Rekabet Dergisi*, No: 26.

SOCIAL SKILLS AND COMPETENCES

2003 Founding and Board member of “Association of University Students from Trabzon”

ESİN AYGÜN

Turkish Competition Authority, Bilkent Plaza, B/3 06800 Bilkent / ANKARA-TURKEY
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e-mail: esinaygun@rekabet.gov.tr / esincercioglu@yahoo.co.uk

PERSONAL INFORMATION

Date of birth : 13.07.1981
Language : English (fluent)
Computer skills : Microsoft applications

WORK EXPERIENCE

2005, January -

Turkish Competition Authority, ANKARA

Department No.4; (Transport Tourism, Financial services (*banking, insurance and other financial organizations*), Land, air, sea and railway vehicles, Education, sport, other services and free lance activities and Other)

2008, June -

Competition Expert

2008 June- 2005 January

Assistant Expert on Competition

- Preparing “Regulation On Fines To Apply In Cases Of Agreements, Concerted Practices and Decisions Limiting Competition, and Abuse Of Dominant Position” and “Regulation on Active Cooperation for Detecting Cartels (Active Cooperation/leniency regulation)”,
- Preparing “Block Exemption Communiqué on Vertical Agreements and Concerted Practices in the Motor Vehicle Sector Communiqué No: 2005/4” and its explanatory brochure,
- Working as a case-handler concerning sectors under Department No.4; preparing merger/acquisition, exemption, negative clearance reports, handling investigations and preparing investigation reports.
- Attending national and international seminars and conferences about EU Law, competition law and economics and TAIEX programs, taking part in training programs prepared for bars and commercial chambers,
- After working as an assistant expert on competition for third-year period, she prepared a thesis titled “Fining Policy For Violations Of Competition Law: Theory And Practice” and was appointed as a competition expert.

EDUCATION AND TRAINING

1999-2003

ANKARA UNIVERSITY

Faculty of Political Sciences, Public Administration

CONFERENCES AND SYMPOSIUMS

- 2009, May 14** “Regulation on Fines: Requirements, Principals and Expectations”, İstanbul Bilgi University
- 2009, April 17-18** “Commitment and Settlement Mechanisms in Competition Law”, together with Haluk Arı and Gökşin Kekevi, Annual Symposium on Recent Developments in Competition Law – VII, Kayseri
- 2008, May 27** Fines and Leniency Programs, Tüsiad, İstanbul
- 2008, April 4-5** “The evaluation of Turkish Competition Authority’s Fining Policy for Cartel Cases”, together with Haluk Arı and Gökşin Kekevi, Annual Symposium on Recent Developments in Competition Law – VI, Kayseri

SOCIAL SKILLS AND COMPETENCES

- 2006-2007** Board member of Competition Experts Association

Hakan Deniz KARAKOÇ

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EDUCATION

Hacettepe University, Ankara, Turkey
PhD., Public Economics (cont'd)
Vanderbilt University, Nashville, TN
Master of Arts, Graduate Programme in Economic Development (Sponsored by Turkish Competition Authority)
March 2006
Major, Industrial Organization (Industrial Organization, Economics of Pharmaceutical Industry)
Hacettepe University, Faculty of Economic and Administrative Sciences, Ankara, Turkey
Bachelor of Arts, Economics 1997

ADDITIONAL TRAINING

Certificate: Seminar for Officials of The Turkish Competition Authority, College of Europe, Institute of Postgraduate European Studies, Bruges, Belgium, 2002

EXPERIENCE

- **Turkish Competition Authority**, Ankara, Turkey 2000-
Expert on Competition
- Dealt with many mergers in addition to cartel and dominant position cases, concentrated on pharmaceutical industry.
- **Undersecretariat for Defense Industries**, Ankara, Turkey 1998-2000
- Worked in many defense industry contracts

PUBLICATIONS AND PRESENTATIONS

Thesis: "The Relationship between Market Concentration and Advertising: 1997 U.S. Manufacturing Industry Outcomes", Vanderbilt University, 2006
Thesis: "Price Competition in Pharmaceutical Industry", Turkish Competition Authority Publications, 2005
Presentation: "How to Increase Competition in Pharmaceutical Industry: Structure of the Industry and Policy Suggestions to Increase Competition", Marmara University, 2008
Presentation: "Dominant Position in Pharmaceutical Industry and Cases Related with Abuse of Dominant Position", Bilgi University, 2009

ZEYNEP MADAN

3. Daire Başkanlığı, Rekabet Kurumu
Bilkent Plaza B3 Blok Bilkent-Ankara TURKEY
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Fax: +90 312 266 79 44
E-mail: zmadan@rekabet.gov.tr

EDUCATION

MIDDLE EAST TECHNICAL UNIVERSITY **Ankara, Turkey**
Bachelor of Arts in Economics **1997-2002**

- Instruction Language: English
- Completed 3 internships
 - 2 internships in the same company in auditing sectors during the holidays of 2000 and 2001.
 - 1 internship in Central Bank of Republic of Turkey
- Courses on Micro Economics, Macro Economics, Statistic, Econometric, Finance, Accounting, Cost Accounting

FINANCIAL TECHNICAL HIGHSCHOOL **Izmir, Turkey**
1994-1997

PROFESSIONAL EXPERIENCE

TURKISH COMPETITION AUTHORITY **Ankara, Turkey**
Expert on Competition **June 2008-**
Assistant Expert on Competition **January 2005-June 2008**

- Got training on antitrust law and industrial economics (at TCA).
- Got training on econometrics and stata applications (at TCA).
- Attended to a Workshop on “*State aid Rescue and Restructuring Issues*” (European Commission).
- Wrote an expertise thesis named as “*Recent developments on abuse of market power in the EU and the USA*” and promoted to the post of competition expert.
- Involved in preparing the new draft legislation of government aid.
- A member of the teams conducted several deep antitrust investigations (about conducts such as exclusivity on dominant undertakings mostly in food sector.)
- A member of the team conducted deep antitrust investigation on 28 undertakings on the basis of anticompetitive agreements and collusive practices.
- Performed antitrust analysis in approval of several strategic mergers in food sectors.

MINISTRY of FINANCE
Assistant Expert on Competition
Civil Servant

Ankara, Turkey
October 2004-January 2005
1997-1999

- Work as a civil servant in The Ministry of Finance during the university education so get responsibility at early age.
- Got training on finance

THESIS/ SUBMITTED PAPERS

- MADAN Z , “*Discussion Paper on The Application of Art. 82 of The Treaty on Exclusionary Abuses by the European Commission and As Equally Efficient Firm Test*” published in *Competition Journal*, Competition Authority, Turkey.
- MADAN Z. “*Exclusionary Abuses*”, “Gıda Hattı” Sectoral Magazine, Turkey
- MADAN Z. “*Cooperative Farming in Milk Industry and Competition*”, “Gıda Hattı”, Sectoral Magazine, Turkey
- E. Sesli, S. D. Kaya and Z. Madan, “*Merger Remedies and Efficiency Assessment*”, in Turkish, *2009 in Sym. on Conditional Approval and Commitment in Merger Control*, to be presented and afterwards to be published in *Competition Journal*, Competition Authority, Turkey.

COMPUTER SKILLS

- Ms Office (Word, Excel, PowePoint)
- E-Views
- Stata

FOREIGN LANGUAGES

- English (fluent)
- French (basic)

OTHER INTERESTS

- Travelling
- Reading history, business, economy and science fiction
- Tennis

VOLUNTEER

Tutored students from low-income families on mathematics, particularly geometry and English
Sensitive to environment and development issues.

PERSONAL

- Date of Birth/Place: 03.06.1980, Ankara/Turkey
- Sex : Female
- Nationality : Turkish

OTHER

No visa problems. I have been abroad a number of times, including France (Paris), Czech Republic (Prag), Belgium (Brussels) and U.S. (Washington D.C) in 2006-2008

Müge ÖZERCAN PAŞAOĞLU

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Tel: + 90 (312) 291 45 95
Mobile: +90 532 503 13 76
E-mail: mugeozercan@hotmail.com

Work Experience

2001 -

Competition Authority, Ankara, Turkey

Competition Expert

- Carrying out antitrust investigations mainly in industrial gas, pharmaceuticals, ceramics, cement industries
- Analyzing mergers and acquisitions including privatizations
- Reporting to the Competition Board on the cases conducted
- Preparation of secondary legislation on competition law
- Preparation of opinions with regard to legislation on energy and privatization
- Coordinating and administering junior competition experts
- Representation of the Authority in international meetings

Education

2007 – 2008

Center for European Integration Studies, Rheinische Friedrich-Wilhelms University of Bonn, Germany

LLM in European Regulation of Network Industries

Dissertation: Evaluation of the Turkish Support System for the Promotion of Electricity Generated from Renewable Energy Sources in light of the Experiences in the UK and Germany

Jean Monnet Scholarship

1997 – 2001

Boğaziçi University, İstanbul, Turkey

BA in Economics

Publications

- Retail Competition in the course of Restructuring and Deregulation of the Electricity Industry, (in Turkish), 2007, Rekabet Kurumu, Ankara, Turkey

International Meetings and Seminars

- OECD Working Party No. 3 on Cooperation and Enforcement, 9 June 2009, Paris, France
- OECD Competition Committee Roundtables 10-11 June 2009, Paris, France
- Subcommittee No 6 Transport, Environment, Energy and Trans-European Networks Meeting, 27.1.2009, Secretariat General for EU Affairs, Ankara, Turkey
- Ceremony for the 50th Anniversary of the German Cartel Office (Bundeskartellamt), 15.1.2008, Bonn, Germany
- Seminar on Electricity Markets, Middle East Technical University Education Center, Ankara December 2004

Other Skills

Language skills: Fluent in English

Computer skills: Competent with Microsoft Office tools, some experience with E-views

Personal Details

Date of Birth: 03.03.1979

Nationality: Turkish

Gender: Female

Interests: Sports (swimming and pilates), travelling

Muhammed GÜNDOĞDU

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Skills: Strong analytical and problem-solving skills
Strong in human relations
A high energy about air transportation and finance sector

Education: Vecdi Gönül High School, İzmir, Turkey, 1997-2000 CGPA: 4.89 / 5.0
Ankara University, Faculty of Political Sciences, Department of Business
Administration, Ankara, Turkey, 2000-2004 CGPA: 83,42 / 100

Technical

Skills: MS Word, Excel, Access.

Activities: Member of Faculty of Political Sciences Alumni Union

Work Experience: Ministry of Industry and Trade, 2005,
Turkish Competition Authority, 2005-current

Languages: Advanced in English

NESE NUR ONUKLU

Turkish Competition Authority Bilkent Plaza B3 Bilkent Ankara 06800 TURKEY
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EDUCATION

- 1997-2001 Middle East Technical University Ankara, Turkey**
Faculty of Economic and Administrative Sciences
Bachelor of Science in International Relations, June 2001
GPA: 3.41
- Ranked 113th among 1.4M in nationwide University Entrance Examination '96
 - Ranked as High Honor student 2 times
 - Ranked as Honor student 5 times
- 1998-2001 Middle East Technical University Ankara, Turkey**
Faculty of Economic and Administrative Sciences, Department of Economics
Minor Program in Economic Policy, January 2001
GPA: 2.98
- Ranked as Honor student 2 times
 - Studied Industrial Economics and Microeconomic Theory
- 1996-1997 Middle East Technical University Ankara, Turkey**
School of Foreign Languages, Department of Basic English

EXPERIENCE

- 2001-Present Turkish Competition Authority Ankara, Turkey**
Competition Expert, 2005-Present
- Managed three-year investigation on a global food manufacturer, resulting in complete alteration of the distribution system
 - Pioneered establishment of a new distribution system in the Turkish beer market
 - Performed antitrust analysis of 9 M&A deals in textile, cleaning agents and food&beverages sectors
 - Involved in the preparation of secondary legislation concerning market definition
 - Actively participated in the web site design of Turkish Competition Authority
 - Actively involved in the decision making process of mergers and acquisitions
 - Led on-site inspection teams in raids, search and seizure of company documents
 - Represented Turkish Competition Authority in European Commission MEDA Program meeting at Madrid, Spain (18-21 December, 2006)
 - Attended WTO e-training course on Introduction to WTO, December 2007
- Assistant Competition Expert, 2001-2005**
- Attended 6-month theoretical training on microeconomics and law and workshops on antitrust cases
 - Evaluated 3 franchise agreements between global manufacturers and Turkish businesses
 - Conducted antitrust investigation on a global snack manufacturer, resulting in forbiddance of exclusive distribution contracts
 - Performed antitrust analysis of 12 M&A deals in food&beverages, retail textile, and white goods sectors
 - Analyzed the privatization proposal of national Tobacco, Tobacco Products, Salt and Alcohol Enterprise and developed official opinion of Turkish Competition Authority
 - Wrote research paper on consumer switching costs. Paper ranked 2nd among 12 and published by Competition Authority
 - Awarded 2nd place in promotions to competition expert

M. ÖMÜR PASAOGLU

Bilkent 2 D1 Blok Daire 4, Ankara, Turkey
Tel: + 90 (312) 291 45 97
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Work Experience

1997 -

Competition Authority, Ankara, Turkey

Competition Expert

- Carrying out antitrust investigations mainly in electricity, coal, LPG, petrochemical industries
- Analyzing mergers and acquisitions including privatizations
- Reporting to the Competition Board on the cases conducted
- Preparation of secondary legislation on competition law
- Preparation of opinions with regard to legislation on energy and privatization
- Preparation of the annual reports of the Competition Authority
- Coordinating and administering junior competition experts
- Representation of the Authority in international meetings

1995 - 1996

Garanti Bank, İstanbul, Turkey

Management trainee

- Corporate finance
- Analysis of credit risks and reporting to directors of board

Education

2007 – 2008

Center for European Integration Studies, Rheinische Friedrich-Wilhelms University of Bonn, Germany

LLM in European Regulation of Network Industries

Dissertation: Economic Viability of Renewable Energy in light of the Experience in German Electricity Market

Scholarship by PriceWaterHouseCoopers, Germany

2000 – 2001

City University, London, United Kingdom

MSc in Economic Regulation and Competition

Dissertation: Modernization in EC Antitrust Enforcement: A Step Towards Rule Of Reason?

Jean Monnet Scholarship funded by the European Commission

1990 – 1995

Middle East Technical University, Ankara, Turkey

BSc in International Relations

Professional Training

- Modelling and Management of Competitive Energy Markets, London Business School, London, October 2006
- Electricity Markets, Middle East Technical University Education Center, Ankara December 2004
- Quantitative Techniques, Micra, Turkish Competition Authority, Ankara, May 2003
- Seminar on Intellectual Property Rights, Ankara University, Ankara, April 2000
- Seminar on International Relations, Ankara University European Community Research Centre, Ankara, March-June 1999
- Seminar on European Competition Law, College Of Europe, Brugges, November-December 1999
- Seminar on Customs Union Between Turkey And The EU, College Of Europe, Brugges, 1998

Other Skills

Language skills: Fluent in English

Computer skills: Competent with Microsoft Office tools, some experience with Adobe Premiere Pro

Social and organizational skills: - Founding Member and Chairman of the Middle East Technical University Foreign Policy and International Affairs Society (1994-1995)
- Founding Member and Vice Chairman of Turkey-EU Association Youth Club (1995)

Personal Details

Date of Birth: 15.11.1973

Nationality: Turkish

Gender: Male

Interests: Making short movies, travelling and interested in history

PEKTAŞ, Metin

Defne Sitesi 5. Blok No: 28 Ümitkoy/Ankara TURKEY
+90 (312) 291-4588 ▪ mpektas@rekabet.gov.tr

EDUCATION

MIDDLE EAST TECHNICAL UNIVERSITY, Master on Science and Technology Policy Studies (M.Sc)

Ankara/TURKEY

June 2004

- Continuing.

MIDDLE EAST TECHNICAL UNIVERSITY, Department of Political Science and Public Administration (B.A)

Ankara/TURKEY

June 2004

- Graduated with 3.48/4.00 CGPA with Honor Degree.
- Received Honor Degree in 3 semesters and High Honor Degree in 1 Semester.
- Courses on Operational Theory, Management Research, Managerial Economics, Linear Programming, Operational Management, Strategic Management, Marketing, Negotiation, Human Relations, Social Science, Statistics, Finance, Accounting, Cost Accounting.

MIDDLE EAST TECHNICAL UNIVERSITY, Department of Economics (Minor in International Economics)

Ankara/TURKEY

June 2004

- Graduated with 3.23/4.00 CGPA with Honor Degree.
- Management Club 1997-1999, Education Club 1999-2001.

ÇANKAYA ATATURK ANATOLIAN HIGH SCHOOL

Ankara/TURKEY

1992-1999

HURRIYET PRIMARY SCHOOL

Ankara/TURKEY

1988-1992

EXPERIENCE

THE TURKISH COMPETITION AUTHORITY

Ankara, Turkey

Competition Expert

5.1.2005 – to date

- Written a thesis on “Settlement in Competition Law” (published by TCA) and defended it before an academic jury.
 - Working for the 1st Department which is responsible for the anti-competitive acts in energy, steel, pharmaceuticals, chemistry.
 - Worked particularly on the cases regarding natural gas, electricity, petroleum, steel.
 - Currently involved in preparing the new draft legislation on commercial secrets.
 - Participated “12th Forum on European State Aid Law” in Trier.
-

LANGUAGES/SKILLS/INTERESTS

Languages: Turkish (Mother Tongue), English (Fluent).

Interests: Playing basketball, soccer and swimming.
Enjoy reading on history.
Travelling.

ŞERİFE DEMET KAYA

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Fax: +90 312 266 01 17
E-mail: sdkaya@rekabet.gov.tr

EDUCATION

BILKENT UNIVERSITY **Ankara, Turkey**
Master of Arts in Economics **2003-2006**

- Instruction Language: English
- Full Scholarship
- Worked as assistant
- Field of Study : Monetary Policy
- Thesis Title: “A Study about the Monetary Policy Rule of the Central Bank of the Republic of Turkey in the Implicit Inflation Targeting Framework”
- Supervisor: Prof Dr. Erinc YELDAN
- GPA: 3.53/4.00

BILKENT UNIVERSITY **Ankara, Turkey**
Bachelor of Arts in Economics **1997-2003**

- Instruction Language: English
- Full Scholarship
- GPA: 3.90/4.00

ÇANKAYA ANATOLIAN HIGHSCHOOL **Ankara, Turkey**
▪ Graduation Rank: 1 **1994-1997**

PROFESSIONAL EXPERIENCE

TURKISH COMPETITION AUTHORITY **Ankara, Turkey**
Expert on Competition **June 2008-**
Assistant Expert on Competition **January 2005-June 2008**

- Got training on antitrust law and industrial economics (at TCA).
- Got training on econometrics and Stata Applications (at TCA).
- Attended to a program of a course “Economics of Competition Policy” given by Prof. Massimo Motta (at the Portuguese Competition Authority, Portugal).
- Wrote an expertise thesis named as “Price squeeze: Economic and Legal Assessment” and promoted to the post of competition expert.
- Transferred to the TCA’s Economic Research Department.
- A member of the team prepared an antitrust glossary for TCA.
- A member of the teams conducted several deep antitrust investigations (about conducts such as predatory pricing and price squeeze) on dominant undertakings mostly in telecommunication (GSM and internet) sector.

- A member of the team conducted deep antitrust investigation on 6 undertakings on the basis of anticompetitive agreements and collusive practices.
- Performed antitrust analysis in approval of several strategic mergers in telecommunication and media sectors.

THESIS/ SUBMITTED PAPERS

- S. D. Kaya, *Price Squeeze: Economic and Legal Assessment*, in Turkish, Expertise Thesis, Competition Authority, Turkey, in press
- S. D. Kaya, *A Study about the Monetary Policy Rule of the Central Bank of the Republic of Turkey in the Implicit Inflation Targeting Framework*, M. A. Thesis, Bilkent University, Ankara, Turkey, Feb 2006.
- E. Sesli, S. D. Kaya and Z. Madan, “Merger Remedies and Efficiency Assessment”, in Turkish, *2009 in Sym. on Conditional Approval and Commitment in Merger Control*, to be presented and afterwards to be published in *Competition Journal*, Competition Authority, Turkey.

COMPUTER SKILLS

- Ms Office (Word, Excel, PowePoint)
- E-Views
- Stata
- Mathlab (basic)

FOREIGN LANGUAGES

- English (fluent)
- German (intermediate)
- Spanish (basic)

OTHER INTERESTS

- Travelling
- Taking Photograph
- Planting
- Skating (fitness)

PERSONAL

- Date of Birth/Place: 01.01.1980, Ankara/Turkey
- Sex : Female
- Nationality : Turkish

ERDAL TÜRKKAN
Biographical Note



Born: 19 October 1945, Reyhanlı, Turkey

Education:

- Konya High School, Konya, Turkey.1961
- Ankara University, Faculty of Political Science, Dept. of Economics and Public Finance, Ankara Turkey.1966
- Grenoble University, Faculty of Economics and Law, Master Degree, France. 1970.
- Grenoble University. Faculty of Economics and Law, Ph. D., (Doctorat d'Etat) France, 1974.

Employment, Credentials:

- 1966-1967: Ministry of Transportation, Finance Expert. Ankara.
- 1970-1971: Academy of Chambery, Assistant, Chair of Economics, France.
- 1972-1973: University of Grenoble Research Assistant in the Institute of Economic Research and Planning,Grenoble, France.
- 1973-1974: Hacettepe University, SISAG Foundation, Expert Assistant. Ankara.
- 1974-1981:Hacettepe University, Faculty of Social and Administrative Sciences, Lecturer. Ankara.
- 1976: Military Service.
- 1976-1977: Guest Lecturer at the Military Academy- Ankara.
- 1981-1987: Associate Professor in the Faculty of Economics and Administrative Sciences, Hacettepe University, Dept. of Economics. Ankara.
- 1984-1985: Adviser of President, Union of Chambers of Commerce and Industry- Ankara
- 1987-1989: Higher Education Council, Higher Education Planning Special Commission, Expert and Vice Chairman Ankara.
- 1990-1992: Bilkent University, Faculty of Economics and Administrative Sciences, guest lecturer. Ankara.
- 1991-1993: Adviser, Union of Chamber of Commerce and Industry, Ankara.
- 1991-1998.Member of Executive Board, Turkish Democracy Foundation, Ankara
- 1994-1995: Bilkent University, Faculty of Economics and Administrative Sciences, guest lecturer. Ankara.
- 1995: Award of Best Published Book (Economy and Democracy 1995in Turkish): Foundation of Hacettepe University, Ankara.
- 1996-1997: Head of the Department of Economics, Faculty of Economics and Administrative Sciences, Hacettepe University, Ankara.
- 1997-:2003: Professor, Dept. of Economics, Faculty of Economics and Administrative Science, University of Akdeniz. Antalya.
- 2003-Emeretus Professor.
- 2003-2007Director of the Center of Economic Freedom, ALT/ Ankara
- 2004-2008Chairmain of Competition Association, Ankara.
- 2005-2007Cankaya University, Faculty of Law, Ankara, guest lecturer.
- 2005-2007Baskent University Faculty of Economics, /Ankara, guest lecturer.
- 2007–2008 Autumn Semester, European University of Lefke, full-time Member of the Faculty

2008- Competition Authority, Chief Advisor to the President.

Academic and Advising Activities an Experience

- Publication of 90 scientific paper and five books.
- More than 100 conferences,
- Organization of 5 colloquies
- Short term adviser to the Turkish National Productivity Board, Ministry of Health, Chamber of Industry of Ankara, several private firms.
- Organization of 14 Sectoral Advising Groups with the participation of more than 150 entrepreneurs.
- Participation to several projects for national and international organizations as World Bank, UNICEF.
- Teaching Experience in the field of Industrial Economics, Welfare Economics, Microeconomics, Project Evaluation, Economic Systems, Relations with European Community, Turkish Economy, Law and Economics, Cost Benefit Analysis, History of Economic Thought, Business Economics, Business and Politics,
- More than 500 TV programs since 1991 especially in TRT Cannel 1.
- Organization of 23 conferences,
- Publication of an electronic monthly review (Competition Forum), Chef Editor.

Publications:

a) Main Books (In Turkish)

2009-An Inquiry of a Competition Vision (**Nasıl Bir Rekabet Vizyonu ?**),Rekabet Kurumu, Ankara.464 p.

2003-Competition of Visions (**Vizyon Rekabeti**),Liberte Yayınları, Ankara.

2001-Second Best Theory (**İkinci En İyi Kuramı**), Liberte Yayınları, Ankara.

2001-Competition Theory and Industrial Economics (**Rekabet Teorisi ve Endüstri İktisadı**), Turhan Kitabevi, Ankara. 632 p.

1996-Economy and Democracy (**Ekonomi ve Demokrasi**),Turhan Kitabevi, Ankara 1996. 372 p.

b)Some Article and Presentation (In English and French)

2008 The Role of Economic Freedom in the Development of the Competition Culture and Entrepreneurship, Third Economic Freedom of the Arab World Conference, 5-6 Nov. Doha Qatar.

2008 Preferability Of EU Regulations For Non Member Countries: Benefit-Cost Approach, 4th Pan-European Conference on EU Politics,The Politics And Economics Of EU Enlargement, 25-27 September 2008 Riga, Latvia.

2008 **Optimization Requirements of an Effective Enforcement Strategy in Helath Care Industry**, Seoul International Competition Forum,Fair Trade Commission 3-4 September 2008. Seoul-Korea..

2006 **Priorities In The Implementation Of a Regional Competition Law And Policy**, Unctad-Yeditepe University, Seminar On Competition Provisions In Regional Trade Agreements: How To Assure Development Gains, August 2006, Istanbul, Turkey.

2003-**"Turkish Transition From Statism to Free Market Economy"** A comparative Perspective With the Post Communist Transition",Economic Freedom of the Word Network Meeting, 16-17 October 2003,Bratislava ,Slovakia

1993-“An Economic Approach to Family Planning” **Population Issues in Turkey, Policy Priorities**,(Ed: A.TOROS), Hacettepe University, Institute of Population Studies.Ankara 1993. P. 57-114.

1993- “**Le Commerce Frontalier en Turquie**”, Association des Rencontres Economiques Thématiques des Universités du Sud de l’Europe, France.

1987- “Characteristics of Commodity Markets and Free Market Conditions in Turkey”, **Yapı Kredi Economic Review**. Volume 1, Number 3, April 1987, P.57-67.

1984- “Industrial Location and Industrialisation Strategies: The Turkish Case”, **Government-Non-Government Relationships in Urban Development**. International Seminar. OECD Technical Cooperation Seminar. CT/ELGM/548/TUR/6 June 1984, İstanbul.

1972- “L’Engineering en Tchecoslovaquie”, **Genie Industriel**, Septembre 1972. Paris,

Funded Research:

1997 Seydişehir District Economic Development Project,Seydişehirliiler Derneği,Ankara.

1993 Labor Adjustment Project ,World Bank-Undersecretariat of Tresory and International Trade

1992 Family Planning Project: Institute of Population Studies Ankara.

1992 Privatization Project ,Turkish Democracy Foundation. Ankara,

1978-1979 SPO-Higher Education Council, Higher Education Planning Project, Ankara.

1978 - 1979 UNİCEF, Institute of Populatin Studies,Economic Evaluation of Health Care and Family Planning Project,

1973 Cement Project ,State Planning Organization _SİSAG/Ankara.

1970 - 1971 Engineering and R&D Activities Research Project. France Ministry of Industry, Institute of Economic Research and Planification, Grenoble (France),

KURSAT UNLUSOY
Résumé

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Ankara, 06800 Turkey
Tel: (90) (532) 447-7594
Email: kunlusoy@rekabet.gov.tr

Work address:

Rekabet Kurumu
(Turkish Competition Authority)
Bilkent Plaza B3 Blok Cankaya
Ankara, 06800 Turkey
Tel: (90) (312) 291-4453

PERSONAL

Date of Birth November 1, 1975
Nationality Turkish
Marital Status Married
Languages Turkish (native), English
Computer Skills Windows NT& IBM compatibles

EDUCATION

1993-1997 Ankara University, Faculty of Political Sciences, BA in Public Administration
2002-... Ankara University, The Institute of Social Sciences, MA in Public Administration and Political Science (still attending master program)
2005-2007 George Mason University, School of Public Policy, Master of Public Policy Program
2008-... Hacettepe University, The Institute of Social Sciences, PhD in Public Finance (still attending PhD program)

Other Related Programs

November 1998 Microsoft Corporation
Seminar for Officials of Turkish Competition Authority.
Nov.- Dec. 1999 College of Europe
Seminar for Officials of Turkish Competition Authority.
April 2000 City University
Certificate in Economics for Competition Policy
June 2001 Undersecretariat of Turkish Prime Ministry for Foreign Trade Export Promotion Center
Certificate in "The Way to Success in International Markets for Turkish Food Sector"
(The Business Management System)
March 2004 IPA (Institute of Public Administration) in Ireland
Certificate in European Competition Policy (Accession Program in EU Policy & Funding
2004 in Dublin and Brussels)

- June 28-29,2004 TAIEX (Technical Assistance Information Exchange) Office, European Commission
Workshop on implication of competition rules to professional services
- March 2007 ABA (American Bar Association)
Brown Bag Seminar Program titled "Can 'New and Improved' Be Bad for Consumers?"
- Oct.- Nov. 2007 Public Research Foundation
Project Management Training Seminar

RELATED EMPLOYMENT AND ACTIVITIES

March 1998 – Present Turkish Competition Authority, Department No 3 which is responsible for monitoring and regulation of food products and beverages, textile and ready-made clothing, machinery and equipment manufacturing, agriculture, tobacco products, and etc.

- After four years of experience as an assistant expert, prepared the "expertise thesis" titled "Tying Agreements in Competition Law" and defended it before an academic jury and was appointed an expert.
- Chaired the investigations related to violation of Turkish Competition Law in medicine, fruit juice, milk and bread sectors.
- Gave opinions and prepared reports on merger/acquisition, negative clearance, and exemption cases on department issues.
- Coordinated intensive internship programs for university students at Turkish Competition Authority in 2003 and 2004.
- Participated in the training programs for newly admitted assistant experts as a tutor in March 2002, February 2005 and March 2008.
- Participated in the training program for lawyers at Gaziantep Bar Association as a tutor in February 2008.

PUBLICATION

- Jan-Feb-Mar, 2002 Rekabet Dergisi (Competition Journal)
"Non-compatibility of Current Legislation with Competition Rules in Turkey", No: 9, 46-72
- July 2003 Tying Agreements in Competition Law, TCA Publication No: 39
(Expert Thesis submitted to the Turkish Competition Authority)

MEMBERSHIP

The Association of Graduate Students of Political Science Faculty
The Association of Competition Experts
The Turkish Foundation for Combating Soil Erosion, for Reforestation and Protect of Natural Habitats (TEMA)
Turkish Student Association at George Mason University

COUNTRIES VISITED

Belgium, France, Holland, Germany, Italy, Sweden, Luxembourg, Austria, Ireland, USA